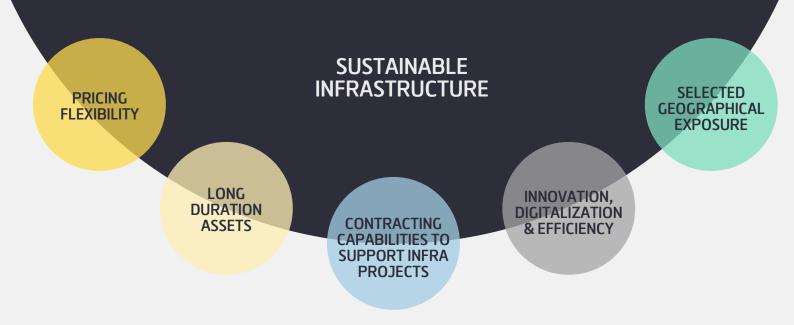
#### **FERROVIAL IN 2 MINUTES**

# Business Model

Develop and operate innovative, efficient and sustainable infrastructure while creating value for our stakeholders





## **TOLL ROADS**

• Maintain and develop competitive advantages in greenfield projects with traffic risk and grow this type of high-value concession projects

• Focus on Managed Lanes

- Main assets: 407 ETR (Toronto, Canada)
- Managed Lanes in USA: DFW in Texas (NTE, LBJ & NTE35W), I-77 in Charlotte & I-66 in Virginia (under construction)



#### **AIRPORTS**

- Yellowfield project & operational capabilities
- Remain conservative and asset specific
- Main assets:
- Heathrow (25% stake) regulated asset
- UK Regional Airports, AGŠ (50% stake)



#### **ENERGY INFRASTRUCTURE** & MOBILITY

•Exploring new sustainable infra related opportunities

• Power infrastructure, Energy efficiency, Water & Mobility



### **CONSTRUCTION**

• Key to the development of greenfield projects

 Focus on markets with a commitment to infrastructure

• Ferrovial Construction, Webber (TX, US) & Budimex (Poland)