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In 2
minutes

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In 2 minutes



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FERROVIAL IN 2 MINUTES

Key Figures

TOTAL LIQUIDITY (M€)

6,421

ex-infrastructures.
Including available
liquidity lines (991M€)

NET CASH (M€)

2,182

ex-infrastructures

CO₂ EMISSIONSscope 1&2 tCO₂ eq/M€

-58.4%

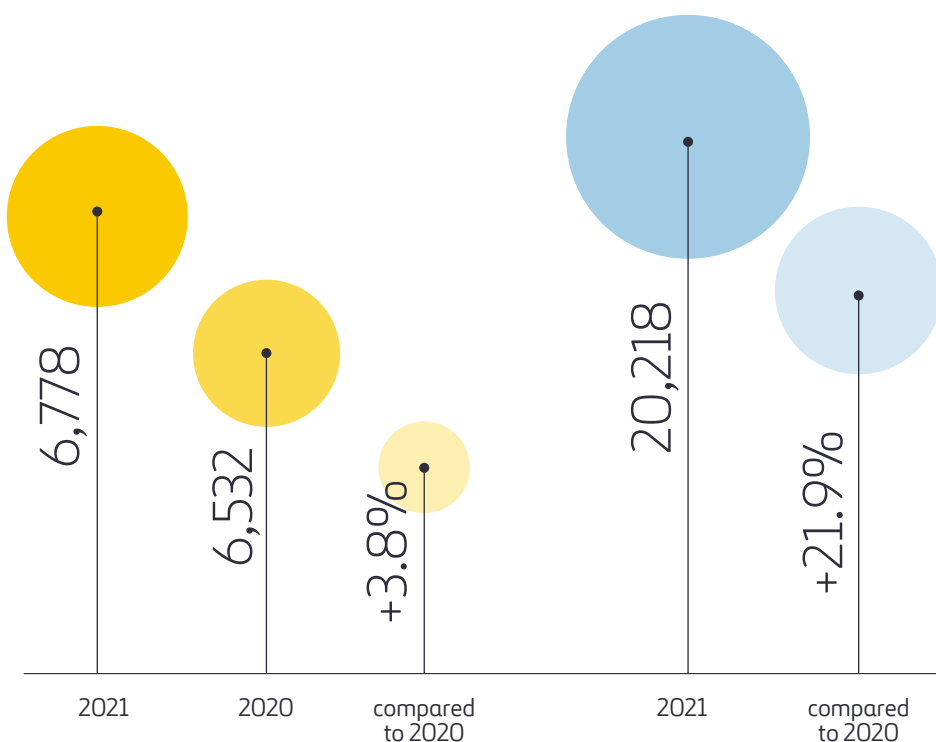
in relative terms
compared to 2009

WORKFORCE AT YEAR-END*

2021

63,070

*at December 31, 2021



REVENUES* (M€)

CAPITALIZATION (M€)

* Figures excluding Services, classified as discontinued operations.

EUROPEAN UNION
TAXONOMY

89.3%

eligible net turnover (INCN)

84.6%

eligible CAPEX

TOTAL TAX* (M€)

1,810

*Accrued, paid and collected in 2021

FREQUENCY RATE⁽¹⁾

-4.35%

compared to 2020

BENEFICIARIES OF
COMMUNITY PROJECTS

238,869

beneficiaries of the Stronger Together,
Social Infrastructures and other programsOPERATING
CASH FLOW (M€)
(before tax)

607

ex-infrastructures

1,621

in divestment

FERROVIAL IN 2 MINUTES

Milestones 2021

January

Launch of AIVIA for the development of 5G roads of the future

February

Budimex sells its real estate division for 331 million euros

Heathrow launches a plan to reduce carbon emissions in aviation

March

Award of the contract to improve the I-16/I-75 highway in Georgia (U.S.) for 229 million dollars

April

Awarded a 1,500 million dollars contract for the extension of the I-35 in San Antonio (U.S.)

Renewal of the agreement with the MIT for an additional five years

May

MaaS Global buys Wondo from Ferrovial, to will become the company's reference shareholder

Alicia Reyes and Hildegard Wortmann, appointed as independent Board Members of Ferrovial

June

AECA's 'Business Transparency' Award

Launching of IM-SAFE, a maintenance and safety project for infrastructures

July

Contract awarded for the construction of a section of the Sydney Subway for 1,240 million euros

Ferrovial Airports develops its own airport sustainability index

August

Ferrovial Construction wins CSR Accreditation Gold Award in United Kingdom and Ireland

September

Participation in the South Summit 2021

October

Sale of the Infrastructure Services business in Spain to Portobello Capital for 170,6 million euros

Creation of the Energy Infrastructures and Mobility Business Unit

Celebration of the first Health, Safety and Wellbeing Week

November

Presence in the Dow Jones Sustainability Index for the 20th consecutive year

Completion of the sale of the Environment business in Spain and Portugal to PreZero for 1,032 million euros

December

Rafael del Pino receives the Business Leader of the Year Award in New York

Completion of the purchase of a 24.86% stake in the Indian company IRB

Ferrovial among the world leaders in climate change, according to Carbon Disclosure Project

Stake increase to 55.704% in the I-66 U.S. Toll Road

FERROVIAL IN 2 MINUTES

Main Markets*

USA:

2,624 M€

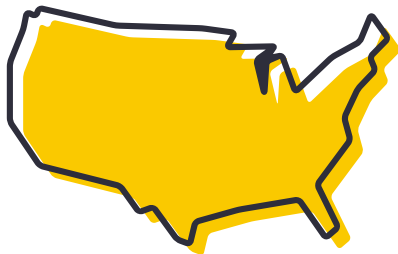
REVENUES

244 M€

EBITDA

5,154

WORKFORCE



CANADA:

301 M€

REVENUES

245 M€

EBITDA

765

WORKFORCE



POLAND:

1,735 M€

REVENUES

158 M€

EBITDA

5,999

WORKFORCE



UNITED KINGDOM:

1,068 M€

REVENUES

95 M€

EBITDA

14,161

WORKFORCE



* Figures by proportional integration. Financial data does not include Services (discontinued operations).

SPAIN:

1,031 M€

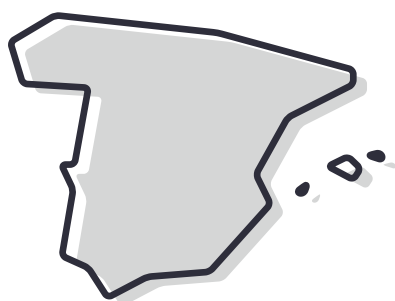
REVENUES

122 M€

EBITDA

30,698

WORKFORCE

**REVENUES**

10%

Other

39%

U.S.A. and Canada

23%

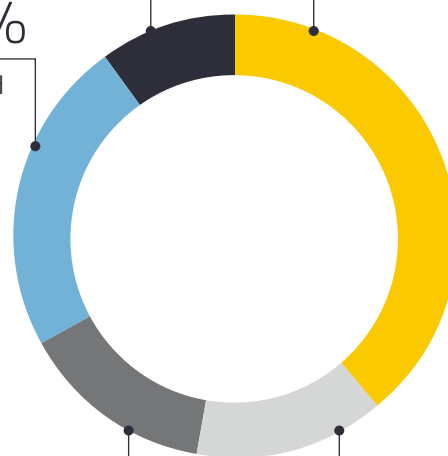
Poland

14%

United Kingdom

14%

Spain

**LATIN AMERICA:**

269 M€

REVENUES

21 M€

EBITDA

4,982

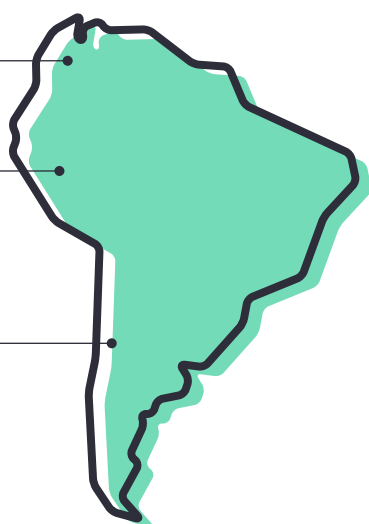
WORKFORCE



Colombia

Peru

Chile

**ANALYSTS' VALUATION***

4%

Poland

2%

Other

4%

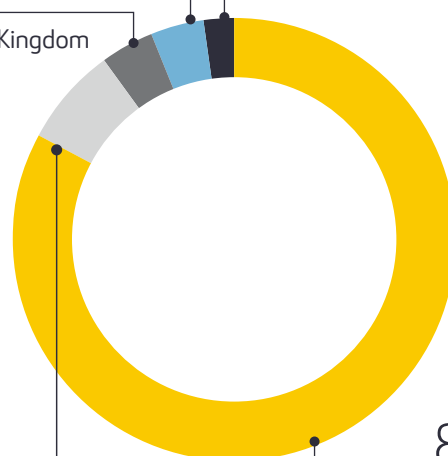
United Kingdom

7%

Spain

83%

U.S.A. and Canada



* Excluding net cash position

FERROVIAL IN 2 MINUTES

Ferrovial on the Stock Market

SHARE PRICE IN 2021

IBEX35 & FERROVIAL



HISTORICAL SHARE DATA

	2021	2020	2019
PRICE AT YEAR-END (€)	27.56	22.60	26.97
MAX. (€)	27.75	30.45	27.21
MIN. (€)	19.81	17.49	17.71
VWAP (€)	24.15	23.66	23.15
AVERAGE DAILY CASH (M€)	32.48	46.86	47.05
AVERAGE DAILY VOLUME (M SHARES)	1.35	1.97	2.02
NUMBER OF SHARES (M SHARES)	733.60	732.90	735.22
CAPITALIZATION (M€)	20,218	16,564	19,829

CAPITALIZATION (M€)

20,218

TOTAL SHAREHOLDER RETURN (TSR)*

24.3%

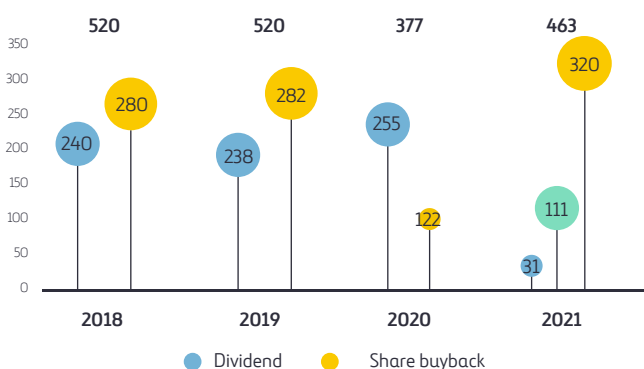
CREDIT RATING

BBB

S&P and FITCH

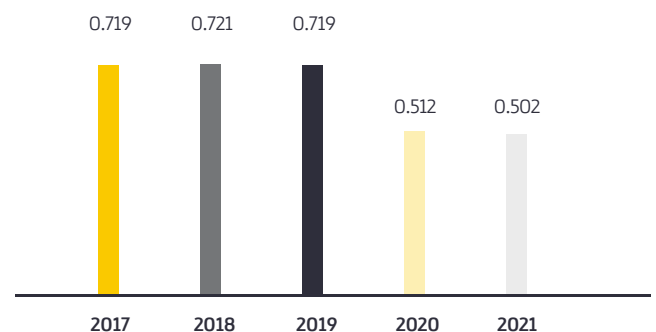
* Total Shareholder Return (TSR) is the sum of dividends received by the shareholder, the valuation/depreciation of the shares and other payments such as delivery of shares or repurchase plans.

SHAREHOLDER REMUNERATION (M€)



● The repurchase of shares includes part of the treasury stock acquired through discretionary treasury stock transactions.

SCRIP DIVIDEND* (€/SHARES)



* Sum of the two scrip dividends paid during the year (committed purchase price of rights by Ferrovial).

TARGET PRICE

30.06€

CONTACT WITH
THE MARKET

Around 200 meetings,
mostly calls, 24 roadshows,
mainly in virtual format,
with close to 800 investors.

SHAREHOLDER'S STRUCTURE*

2%

Fidelity Int'l

53.5%

Floating Capital

3.1%

Lazard Asset
Management

20.2%

Rijn Capital BV

3.1%

Blackrock

8.1%

Menosmares S.L.U.

4.2%

Siemprelara S.L.U.

5.7%

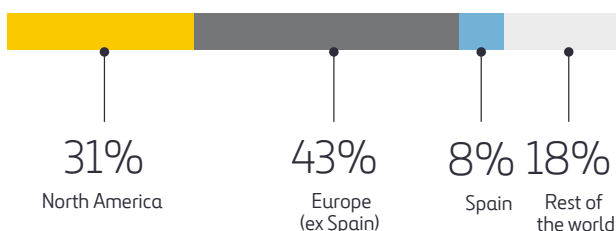
The Children's
Investment Master Fund

ANALYST'S RECOMMENDATION

21 analysts covered Ferrovial as of December 31



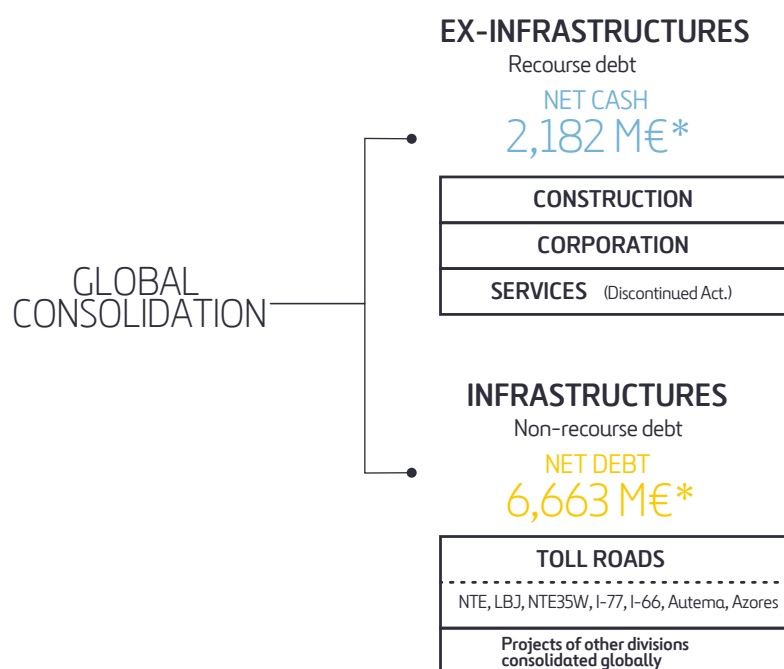
INSTITUTIONAL INVESTORS*



*Source: CMiZi (October 2021)

*Source: CNMV (December 31, 2021)

Financial situation



Includes net cash from Services (107 M €)

EQUITY
CONSOLIDATION

407 ETR
43.23%
Stake

Heathrow
25%
Stake

Aberdeen International Airport
50%
Stake

GLASGOW AIRPORT
50%
Stake

Southampton Airport
50%
Stake

FERROVIAL IN 2 MINUTES

Business Model

Develop and operate innovative, efficient and sustainable infrastructure while creating value for our stakeholders

SUSTAINABLE INFRASTRUCTURE

PRICING
FLEXIBILITY

SELECTED
GEOGRAPHICAL
EXPOSURE

LONG
DURATION
ASSETS

CONTRACTING
CAPABILITIES TO
SUPPORT INFRA
PROJECTS

INNOVATION,
DIGITALIZATION
& EFFICIENCY



TOLL ROADS

- Maintain and develop competitive advantages in greenfield projects with traffic risk and grow this type of high-value concession projects
- Focus on Managed Lanes
- Main assets:
 - 407 ETR (Toronto, Canada)
 - Managed Lanes in USA: DFW in Texas (NTE, LBJ & NTE35W), I-77 in Charlotte & I-66 in Virginia (under construction)



AIRPORTS

- Yellowfield project & operational capabilities
- Remain conservative and asset specific
- Main assets:
 - Heathrow (25% stake) regulated asset
 - UK Regional Airports, AGS (50% stake)



ENERGY INFRASTRUCTURE & MOBILITY

- Exploring new sustainable infra related opportunities
- Power infrastructure, Energy efficiency, Water & Mobility



CONSTRUCTION

- Key to the development of greenfield projects
- Focus on markets with a commitment to infrastructure
- Ferrovial Construction, Webber (TX, US) & Budimex (Poland)

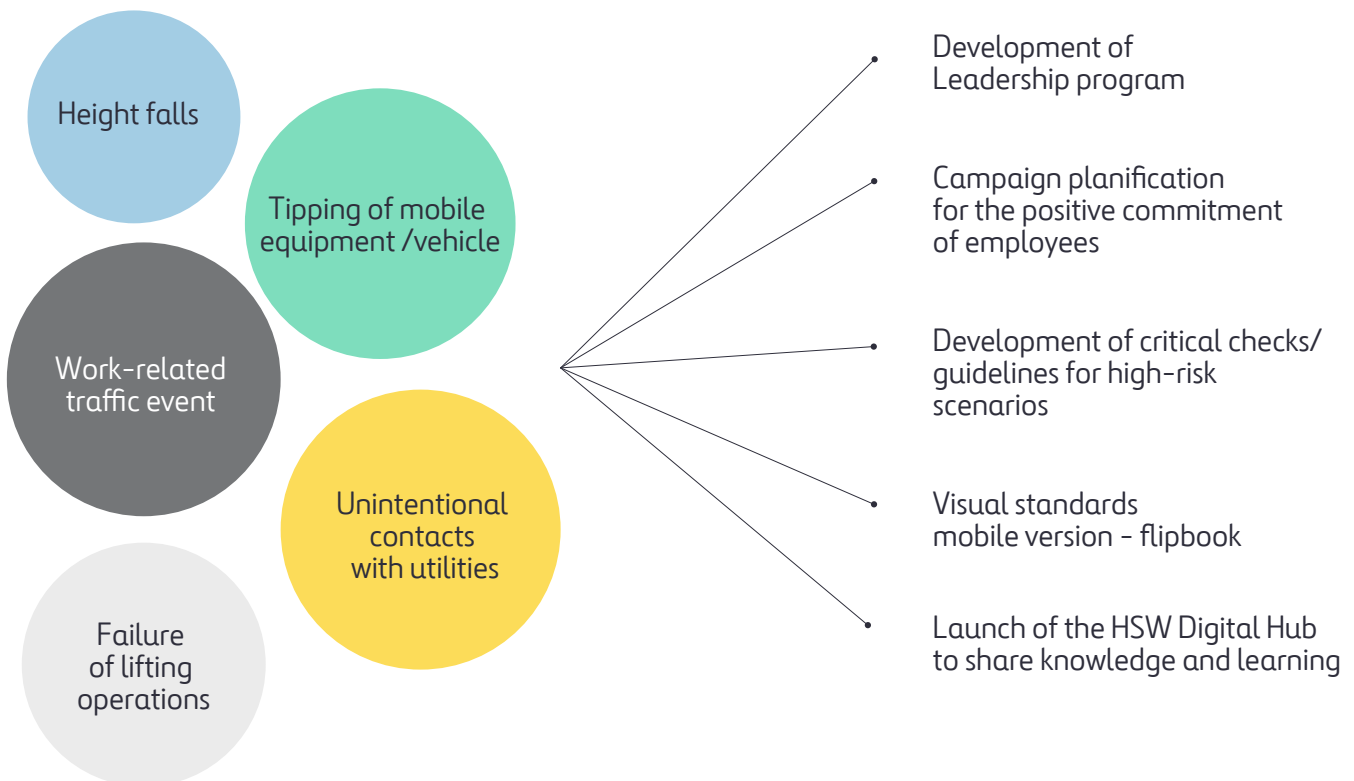
FERROVIAL IN 2 MINUTES

Health, Safety and Wellbeing: safer workplaces

The creation of safer workplaces is the main objective of the Health, Safety and Wellbeing Strategy approved by Ferrovial. The increase in the detection of high potential events, their analysis and subsequent learning, has contributed to a 15.1% reduction in the frequency rate of serious injuries and fatal accident.

MAIN HIGH RISK SCENARIOS DETECTED

ACTIONS TAKEN



FEATURES OF THE PLAN



KEY FIGURES

-15.1%

SERIOUS AND FATAL
ACCIDENTS FREQUENCY RATE

95%

EXECUTIVE INCIDENT REVIEWS
OF HIGH POTENTIAL EVENTS

8,401

LEADERSHIP
ACTIVITIES

136,565

INSPECTIONS AND AUDITS

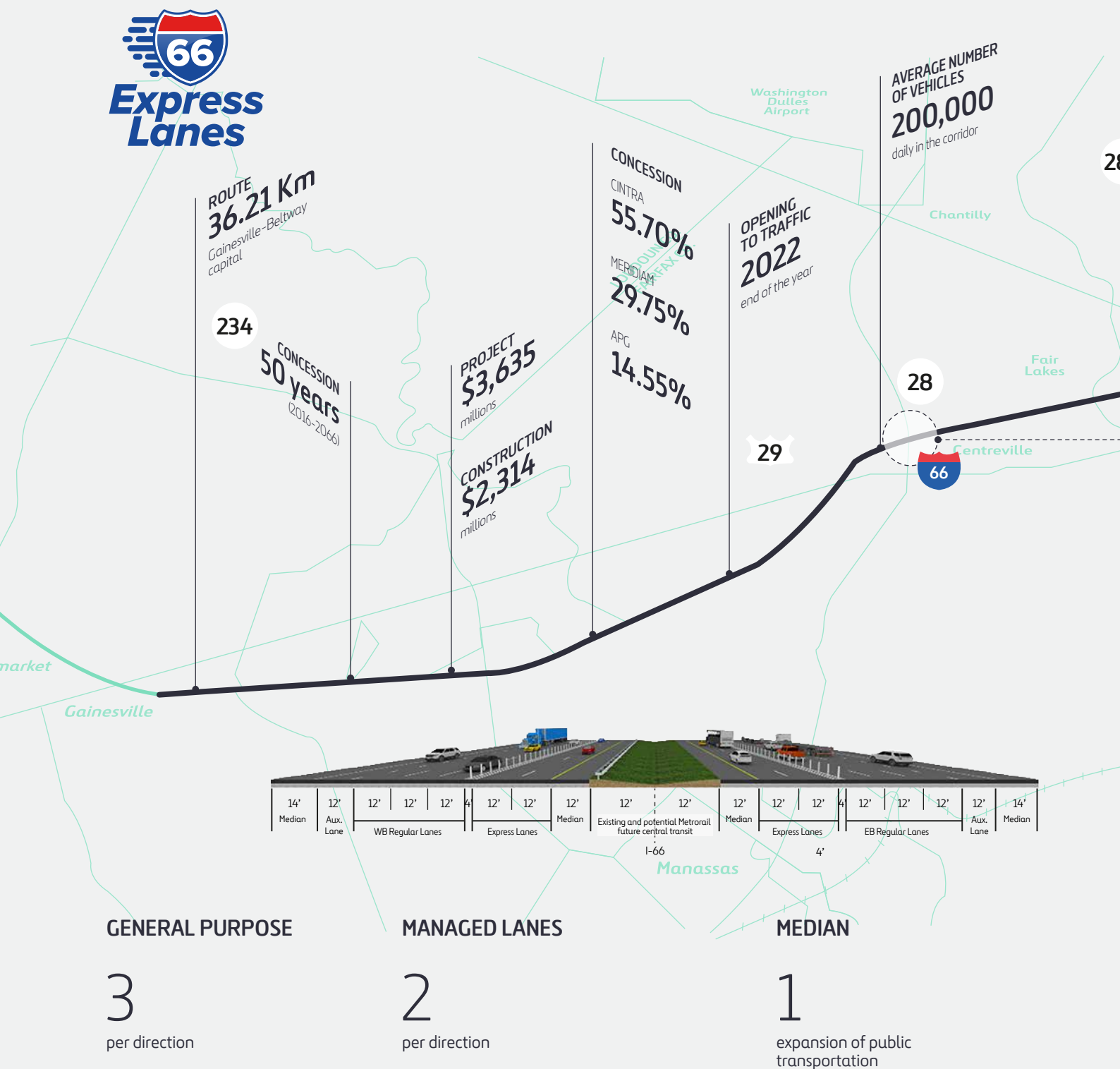
487,755

TRAINING HOURS

FERROVIAL IN 2 MINUTES

I-66 Toll Road: Managed Lanes connect to the heart of Washington D.C.

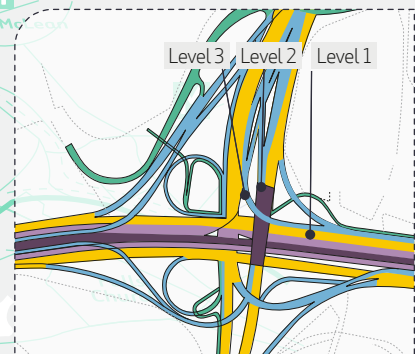
Everything about the 22-mile I-66 Express Lanes project is unique. Its highway-within-a-highway design will help Virginians save time, reduce overall congestion, improve safety and enhance connectivity all while integrating with public transportation. I-66 provides direct connections to Metro bus and rail stations, new park-and-ride lots and urban trails. I-66's exceptional commitment to the environment and cutting-edge technology has made it a global leader. It will be the first roadway to incorporate AIVIA—Ferrovia's V2I system for supporting Autonomous Vehicles. It will open to traffic at the end of 2022.





COMMITMENT TO THE ENVIRONMENT

I-66 used the process of rubblization-recycling concrete from the existing highway when building the new one—to minimize the use of trucks, transportation and landfills, reducing the project's carbon footprint by 7 million tons of CO₂.



THE SUPER INTERCHANGE

The intersection of I-66 and Highway 28 represents one of the most complex points of the project. It includes a total of 26 possible vehicle movements

TRANSFORMATION

- 8-10 HOURS OF CONGESTION EACH DAY

- 200,000 VEHICLES PER DAY IN THE CORRIDOR

- CONGESTION ON I-66 CAUSES TRAFFIC TO CIRCULATE ON ADJACENT ROADS, AFFECTING THE QUALITY OF LIFE OF THE COMMUNITY

- LIMITED CARPOOLING AND PUBLIC TRANSIT USE ALONG THE CORRIDOR

- 30-MINUTE TIME SAVINGS AT PEAK HOUR

- 40% INCREASED IN CAPACITY IMPROVES TRAFFIC FLOW

- A HIGHER SPEED LIMIT IN THE MANAGED LANES HELPS PRESERVE TIME SAVINGS

- 4,000 NEW PARK-AND-RIDE PARKING SPACES, 18 KILOMETERS OF BICYCLE LANES AND NEW BUS ROUTES

- IMPROVED SAFETY

- CO₂ EMISSION REDUCTION

Pricing freedom

Price adapts in real time every 3 minutes

Everyone's project

Federal, state and local agencies, as well as the community, have participated in the evolution of the project

Intelligent Infrastructure (AI/IA)

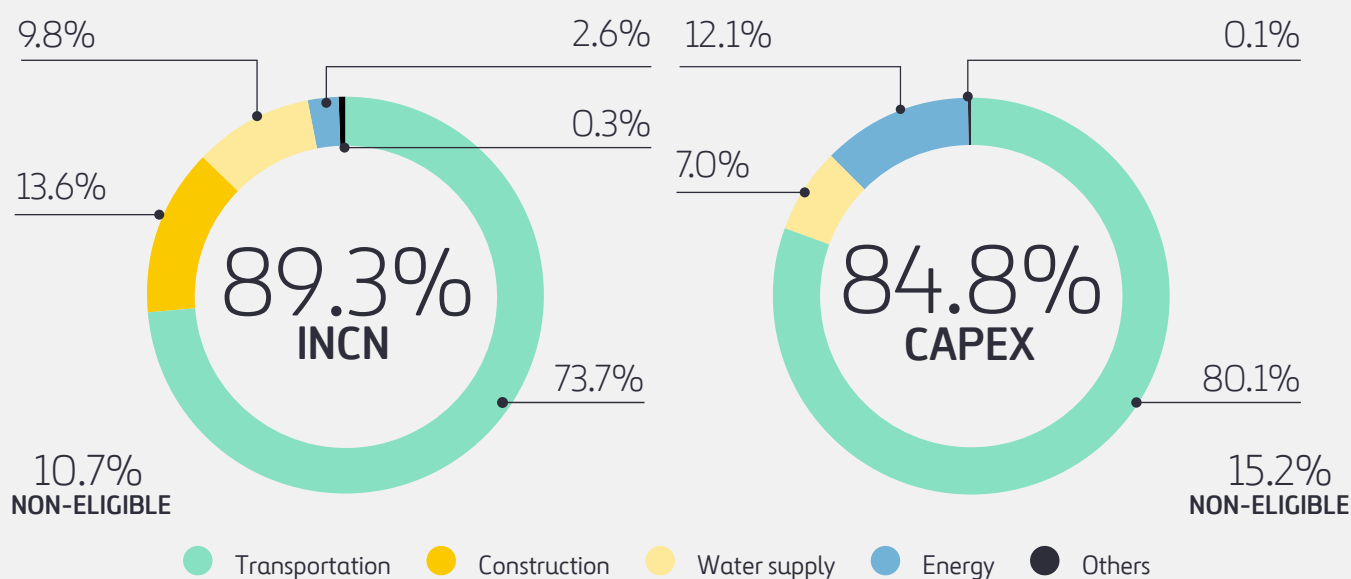
Cutting-edge technology to meet the needs of autonomous and connected vehicles

FERROVIAL IN 2 MINUTES

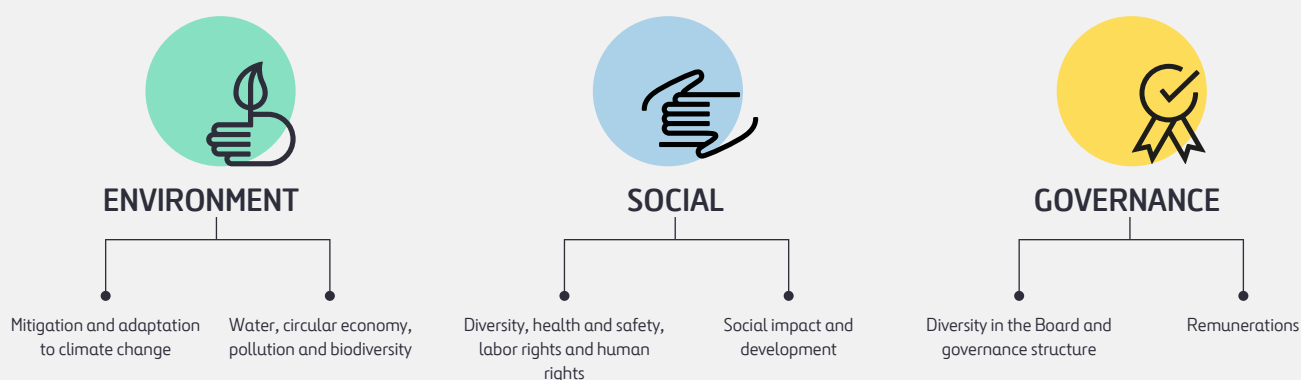
European Union Taxonomy: maximum eligibility

The Taxonomy of the European Union (EU) is an essential component of the EU's policy aimed at decarbonizing the economy. It is a system for classifying businesses and company activities to determine whether they meet the EU's environmental, social and governance criteria. This year it is mandatory to report on the eligibility of businesses and the environment component is the first step. Ferrovial reports that 89.3% and 84.8% of its businesses are eligible for the European taxonomy according to INCN and CAPEX, respectively.

Eligibility of Ferrovial's activities



The three components



Stages of green taxonomy

